

| EXECUTIVE, RESOURCES & CONTRACTS PORTFOLIO - APPROVED CAPITAL PROGRAMME Q1 2023/24 | | | | | | | | | |
|--|-------------------------|------------------------|------------------|------------------|------------------|------------------|------------------|---------------------|--|
| Scheme | Total approved estimate | Spend up till 31.03.23 | Estimate 2023/24 | Estimate 2024/25 | Estimate 2025/26 | Estimate 2026/27 | Estimate 2027/28 | Responsible officer | Remarks |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | | |
| Emergency Works on Surplus Sites | 312 | 265 | 47 | 0 | 0 | | 0 | Watkins, Mike | (Block Capital) Essential to maximise capital receipts |
| Property Investment Fund | 103,895 | 97,064 | 0 | 3,416 | 3,415 | | 0 | Watkins, Mike | Various property acquisitions - met from Property Investment Fund, Growth Fund, and Capital Receipts |
| Churchill Court | 38,000 | 466 | 33,284 | 4,250 | 0 | | 0 | Watkins, Mike | Approved Executive 18/05/16 and Council 04/07/16; revision to be put to Executive 30 November 2022 |
| Property Disposal/Feasibility Work - Growth Fund | 250 | 224 | 26 | 0 | 0 | | 0 | Watkins, Mike | Executive 24th May 2017. Funded by the Growth Fund |
| Property Management System | 175 | 118 | 57 | 0 | 0 | | 0 | Jackson, Hannah | Approved by the Leader on 10/09/2020 Funded from revenue receipts |
| Existing consolidated OPR budgets | 62,958 | | 22,567 | 17,567 | 22,824 | | | | |
| OPR budgets reflected in individual portfolios | -57,701 | | -22,567 | -17,567 | -17,567 | | | Darren Essex | |
| OPR - surface car parks | 1,060 | | 530 | 530 | | | | Darren Essex | |
| OPR - cemetery properties | 912 | | 12 | 450 | 450 | | | Darren Essex | |
| OPR - Churchill Theatre | 5,000 | | 5,000 | | | | | Darren Essex | |
| OPR - contingency | 4,000 | | 4,000 | | | | | Darren Essex | |
| North Block solar PV Installation | 100 | 0 | 100 | 0 | 0 | | 0 | Bowrey, Sara | Exec 030/03/22 |
| Health & Wellbeing Centre | 10,119 | 231 | 9,887 | 0 | 0 | | 0 | Watkins, Mike | Exec 09/02/22 |
| Subtotal - Property | 169,080 | 98,368 | 52,943 | 8,646 | 9,122 | 0 | 0 | | |
| IT Transformation | 5,766 | 4,772 | 994 | 0 | 0 | | 0 | Shukle, Vinit | Approved by Exec 28/11/18 |
| IT digitisation | 6,500 | 0 | 0 | 2,000 | 3,000 | 1,500 | 0 | Shukle, Vinit | Exec 18/01/23 |
| SharePoint Productivity Platform upgrade/replacement | 1,500 | 1,298 | 202 | 0 | 0 | | 0 | Shukle, Vinit | |
| Customer Services IT System Replacement | 761 | 468 | 293 | 0 | 0 | | 0 | Bridgewater, Duncan | |
| Financial Systems Replacement | 1,550 | 890 | 660 | 0 | 0 | | 0 | Mullender, James | Agreed by Council on 24/02/20. |
| Social Care Case Management System | 3,536 | 3,889 | -353 | 0 | 0 | | 0 | Shukle, Vinit | Exec approved 12 Sept 2018 - £2.7m from Social Care Grant and £0.3m from PCT learning scheme |
| HR/Payroll System Replacement | 1,650 | 1,068 | 582 | 0 | 0 | | 0 | Downie, Emma | |
| Dilapidations and charges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Legal Case Management System | 355 | 140 | 135 | 40 | 40 | | 0 | Iqbal, Shupriya | |
| Subtotal - Resources | 21,618 | 12,525 | 2,513 | 2,040 | 3,040 | 1,500 | 0 | | |
| Total for portfolio | 190,698 | 110,893 | 55,456 | 10,686 | 12,162 | 1,500 | 0 | | |

EXECUTIVE, RESOURCES & CONTRACTS PORTFOLIO - APPROVED CAPITAL PROGRAMME Q1 2023/24

| Scheme | Estimate 2023/24 as at Jan 2023 | Actual at Q1 2023/24 | Estimate 2023/24 as at Q1 | Commentary |
|--|---------------------------------------|-------------------------|------------------------------|--|
| | £'000 | £'000 | £'000 | |
| Emergency Works on Surplus Sites | 0 | 0 | 47 | (Block capital) Essential to maximise capital receipts. To prepare surplus sites for disposal and to cover any emergency works. |
| Property Investment Fund | 0 | 14 | 0 | Additional £15m capital receipts to fund future acquisition (approved Exec 11/02/15). |
| Churchill Court | 20,970 | 2,129 | 33,284 | Feasibility study has now been completed and report being prepared for Executive to determine if project proceeds to next stage. |
| Property Disposal/Feasibility Work-Growth Fund | 0 | 0 | 26 | Feasibilities being carried out on a number of schemes. These are being progressed until planning approval and on-site development by contractor is underway, and the costs will then be transferred to according scheme code. |
| Property Management System | 0 | 0 | 57 | |
| Existing consolidated OPR budgets | 22,567 | 0 | 22,567 | |
| OPR budgets reflected in individual portfolios | 0 | 0 | -22,567 | |
| OPR - surface car parks | | 0 | 530 | |
| OPR - cemetery properties | | 0 | 12 | |
| OPR - Churchill Theatre | | 0 | 5,000 | |
| OPR - contingency | | 0 | 4,000 | |
| North Block solar PV Installation | 0 | 0 | 100 | New scheme - Exec 30/03/22 |
| Health & Wellbeing Centre | 9,943 | 14 | 9,887 | |
| Subtotal - Property | 53,480 | 2,157 | 52,943 | |

| | | | | |
|--|---------------|--------------|---------------|---|
| IT Transformation | 0 | 37 | 994 | Approved by Exec 28 Nov 2018. Network hardware including UPS ordered. Total spend for 2020/21 anticipated to be approx £1.3m with remaining £348k to be rephased to 2021/22. |
| IT digitisation | | 0 | 0 | Added at Exec 18/01/23 |
| SharePoint Productivity Platform upgrade/replacement | 0 | 6 | 202 | Officers now taking a tactical solution to move to Sharepoint 2010 from 2007 version, before finally moving to new platform of Office 365. Ongoing project which is gaining momentum. This scheme will now be delivered in-line with the IT Transformation scheme to ensure there is no duplication. |
| Customer Services IT System Replacement | 143 | 23 | 293 | |
| Financial Systems Replacement | 600 | 8 | 660 | Scheme approved by Executive on 12th February 2020 to procure and implement a new Financial System to replace the existing Oracle E-Business Suite R12, and in-house developed budget monitoring systems (EBM and FBM). The scheme was delayed slightly due to the impact of COVID-19 and essential upgrades required for other financial systems. Following the decision by the Leader in November 2020 to procure the Oracle Cloud ERP (Enterprise Resource Planning) system, officers awarded a contract through the G-Cloud framework in March 2021 to Namos Solutions to implement the system. The main ERP element went live in April 2022, just 3 weeks later than originally planned, and the Enterprise Performance Management (EPM) element which replaces EBM and FBM was completed in August 2022 with the Financials element rolled out to Finance staff in September. |
| Social Care Case Management System | 0 | 79 | -353 | Programme budget agreed Sept 2018 (Report ED10868). Award of contract to purchase new system May 2020 (Report CEF20010B). |
| HR/Payroll System Replacement | 0 | 293 | 582 | The current HR/Payroll software and support contract ends in June 2023. |
| Dilapidations and charges | 0 | 2 | 0 | Account for servicing of charges related to property dilapidations. |
| Legal Case Management System | 90 | 18 | 135 | We have entered into contract with Iken for the Case Management System and will also enter into contract with Bundledocs for the bundling software. The contract and associated implementation expenditure will be phased as shown. |
| Subtotal - Resources | 833 | 466 | 2,513 | |
| | | | | |
| Total for portfolio | 54,313 | 2,623 | 55,456 | |

EXECUTIVE, RESOURCES & CONTRACTS PORTFOLIO - PROGRAMME OUTTURN 2022/23

| Scheme | Estimate 2022/23 as at Jan 2023 | 2022/23 outturn | Variance | Commentary |
|--|---------------------------------------|--------------------|---------------|------------------------------------|
| | £'000 | £'000 | £'000 | |
| Emergency Works on Surplus Sites | 76 | 29 | 47 | Underspend reprofiled into 2023/24 |
| Property Investment Fund | 15,473 | -16 | 15,489 | Underspend reprofiled into 2023/24 |
| Churchill Court | 15,460 | 116 | 15,344 | Underspend reprofiled into 2023/24 |
| Property Disposal/Feasibility Work-Growth Fund | 45 | 19 | 26 | Underspend reprofiled into 2023/24 |
| Property Management System | 93 | 36 | 57 | Underspend reprofiled into 2023/24 |
| Existing consolidated OPR budgets | 0 | 0 | 0 | |
| OPR budgets reflected in individual portfolios | 0 | 0 | 0 | |
| OPR - surface car parks | 0 | 0 | 0 | |
| OPR - cemetery properties | 0 | 0 | 0 | |
| OPR - Churchill Theatre | 0 | 0 | 0 | |
| OPR - contingency | 0 | 0 | 0 | |
| North Block solar PV Installation | 100 | 0 | 100 | Underspend reprofiled into 2023/24 |
| Health & Wellbeing Centre | 142 | 198 | -56 | |
| Subtotal - Property | 31,389 | 382 | 31,007 | |

| | | | | |
|--|---------------|--------------|---------------|------------------------------------|
| IT Transformation | 1,109 | 116 | 993 | Underspend reprofiled into 2023/24 |
| IT digitisation | 0 | 0 | 0 | |
| SharePoint Productivity Platform upgrade/replacement | 309 | 107 | 202 | Underspend reprofiled into 2023/24 |
| Customer Services IT System Replacement | 300 | 150 | 150 | Underspend reprofiled into 2023/24 |
| Financial Systems Replacement | 364 | 304 | 60 | Underspend reprofiled into 2023/24 |
| Social Care Case Management System | 424 | 778 | -354 | Underspend reprofiled into 2023/24 |
| HR/Payroll System Replacement | 1,650 | 1,068 | 582 | Underspend reprofiled into 2023/24 |
| Dilapidations and charges | 0 | 0 | 0 | |
| Legal Case Management System | 184 | 140 | 44 | Underspend reprofiled into 2023/24 |
| Subtotal - Resources | 4,340 | 2,663 | 1,677 | |
| | | | | |
| Total for portfolio | 35,729 | 3,045 | 32,684 | |